From: Situation Unit

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Vanderboom, Eric; Leos, Valmichael; Waldon, MARGARET; Martin, John; Davis, Joe; Fisher, Susan; Ferguson, Doug; Christopher.n.phelps@uscg.mil; Olson, Alexandra; Abrams, Nancy; Situation Unit; Davis, Michael B.; Howard, AshleyA; Rainey, Tracy LTJG; Fox, Andrew LTJG; Bowis, Meagan K LT; Rossetti, Johna N LCDR; FEMA-NRCC-ohs; FEMA-NRCC-ohul; Tyndale, Adam J CIV; Juwana, Aloysius LT; Slife, Carolyn C LTJG; Pohl, Krysia V LCDR; D08-SMB-AreaCommandWatch; Young, Erin D YN1; travis.s.collier@uscg.mil; Harvey, Kenneth L BOSN4

Subject: Hurricane Harvey ESF-10 IAP #23 Date: Sunday, September 24, 2017 7:37:10 PM

Attachments: Hurricane Harvey ESF-10 Texas Incident Action Plan #23 for 09-25-17 to 09-27-17 email.pdf

Please review the attached.

Very Respectfully,

CWO Pete Gollnick Planning Section Chief

Hurricane Harvey ESF – 10 Unified Incident Action Plan (IAP-23)

Operational Period:

Starting: 09/25/2017 @ 0700 Ending: 09/27/2017 @ 0700









1. Incident Name:	2. Operational Period: (Date/Time)	
Hurricane Harvey – ESF 10 Texas	From: 09/25/2017 @ 0700 To: 09/27/2017 @ 0700	INCIDENT OBJECTIVES ICS 202 - EPA

3. Incident Objective(s):

- 1. Provide for the safety, welfare and security of response personnel.
- 2. Maximize the protection of public health, and safety.
- 3. Prioritize, monitor, mitigate and/or recover identified pollution targets. Capture recovered oil and hazmat volume data and publish in accordance with NDOW SOPs.
- 4. Optimize staffing and physical footprint commensurate to the size and scope of the incident.
- 5. Maintain a common operating picture (COP).
- 6. Identify and maximize protection of environmentally sensitive areas and threatened species.
- 7. Manage a coordinated interagency response effort that reflects the composition of the Unified Command.
- 8. Maintain an IMT that can meet the long-term challenges required for incident mitigation.
- 9. Inform the public, stakeholders, and the media of response activities.
- 10. Adhere to appropriate financial accounting practices.
- 11. Maintain a strong interagency partnership with public and private organizations to determine ownership and disposition of targets.
- 12. Bulk sample and dispose of recovered material at Bravo Pad and conduct final clearance sampling.

4. Operational Period Command Emphasis. (Priorities, Key Discussions/Directions):

- · "Get them back to normal"
- All field activities will be conducted using the NDOW Standard Operating Procedures, the approved Unified Command Hurricane Harvey Vessel Mitigation and Removal Protocol, NDOW tools, and Response Manager.
- · Agencies will work in coordination under Unified Command
- Transition ESF-10 activities back to normal State of Texas operations.

5. General Situation Awareness (Safety bullets, Weather, etc...):

6. Prepared By: (PSC)		(Date/Time)
Name: CWO Pete Gollnick, USCG Matt Loesel, EPA	Signature: In the crapuser Moth for I	Date: Time: 09/24/17 (8/4)
7. Approved By (Incident Commander(s)	;	(Date/Time)
Name:	Signature:	Date: Time:
Gary Moore, EPA 取象为少	n Bom FOR O	Africa 09/24/17 1650
Anthony Buck, TCEQ	ang - Br	09/24/17 1723
Jimmy Martinez, TGLO		09/24/17 1720
CDR Tedd Hutley, US Coast Guard	For Jinny Mart	09/24/17 1850

. Incident Name	2. Operational Period (Date/Time)	Command Direction
Hurricane Harvey – ESF 10 Texas	From: 09-25-17 @ 0700	ICS 202A-CG
numicalle narvey – ESF 10 Texas	To: 09-27-17 @ 0700	

3. Key Decisions and Procedures: (Ref IMH pg 4-1 to 4-2)

NAME OF INCIDENT: Hurricane Harvey ESF-10 Texas

OPERATIONAL PERIOD: 48 hour operational period

<u>FUNCTIONS:</u> Safety, Oil Spill & Hazardous Substance Release and Threats, Environmental Protection, drinking water and waste water facility assessment.

ASSISTING & COOPERATING AGENCIES: EPA, TCEQ, TGLO, USCG, NOAA, TPWD

ORGANIZATION: (Consider Shift Work)

- AGENCY EXECUTIVE(S): FEMA JFO
- **INCIDENT/UNIFIED COMMAND:** EPA is the lead agency for ESF-10 and USCG is Deputy to support state of TX in accordance with NRF. The ESF-10 Unified Command consists of TGLO, TCEQ, EPA, and USCG.
- COMMAND STAFF:
 - o PIO USCG, assistants as necessary
 - o LOFR USCG
 - o SOFR USCG
 - o Legal Officer Each agency shall contact their respective legal departments.
- GENERAL STAFF:
 - o OSC USCG
 - o PSC USCG
 - o LSC USCG
 - o FSC USCG

FACILITIES:

- ICP/ALPHA BRANCH LOCATION: 2001 Suntide Rd, Corpus Christi, Texas;
- BRAVO BRANCH LOCATION: 13411 Hillard St. Houston, Texas
- CHARLIE BRANCH LOCATION: 6000 Airline Drive, Beaumont, Texas
- JIC LOCATION: Full FEMA JIC: Golfsmith Building, 11000 North I-35, Dustin, Texas
- Airport: Naval Air Station Corpus Christi

Delegation of Authority:

All Section Chiefs are empowered to staff according to the needs of the response.

<u>IMT Procedures/Function:</u> The National Response Framework, ESF10 annex, the Area Contingency Plan, and Geographic Response Plans, and TGLO tool kit will be used, as appropriate, in planning operations.

All field activities will be conducted using the NDOW Standard Operating Procedures, the approved Unified Command Hurricane Harvey Vessel Mitigation and Removal Protocol, NDOW tools, and Response Manager

All responders will use USCG/EPA IMH and job aids as the IMT SOP. All IMT members shall review their section responsibilities.

UC Functionality:

Core hours of the UC will be from 0700 to 1900.

UC shall approve all media releases.

UC will approve visitation of VIPs to the response sites.

The UC members will work with their deputies to ensure someone is accessible 24 hours/day.

4. Priorities: (Reference IMH pg 4-2 to 4-3)

- 1. Life Safety of Public and Responders
- 2. Assessment, prioritization, mitigation, and monitoring of oil and hazardous substance targets throughout impacted area utilizing NDOW protocols
- 3. Environmental Protection
- 4. Information management and situational awareness
- 5. Unified and efficient government support to the state of Texas

5. Limitations and Constraints: (Ref IMH pg 4-3 to 4-4)

MANAGERIAL:

Working under large FEMA led disaster response organization.

Impacted area crosses 3 COTP zones; delegation of FOSC authority completed.

POLITICAL ENVIRONMENT:

Media Coverage: There is likely to be high media interest.

Public Confidence/Perception

Potential for Adverse Economic/Environmental/Health and safety impacts There has been a Large Scale Evacuation with numerous displaced citizens

FINANCIAL:

USCG has been issued a \$40 million ESF 10 Mission Assignment (MA) at a 10% cost share with the state of Texas. The Coast Guard has issued a \$1.7 million Pollution Removal Funding Authorization to EPA for support. USCG will manage the cost accounting for these funds.

EPA has been issued a \$3.3 million ESF 10 MA. EPA will manage the cost accounting for these funds.

LOGISTICAL:

Multiple resource ordering processes may impact operational efficiency.

Lodging availability is scarce.

Personnel must travel long distances to conduct response operations.

Each agency will use their own logistics processes.

OPERATIONAL/SAFETY/ENVIRONMENTAL:

Night operations on an as needed call-out basis.

RESOURCES: Limited Staffing Resources for adequate IMT.

GEOGRAPHY/TERRAIN: Impact of the event is widespread over a large geographic area. Impacts cross 3 Captain of the Port Zones and entire EPA Region.

PHYSICAL ENVIRONMENT: Heat stress must be considered during each and every operation. Numerous health safety hazards.

6. Prepared by: (Planning Section Chief)CWO Pete Gollnick/Matt Loesel

Og/24/2017 1800

Command Direction ICS 202A-CG (rev 03/2013)

1. Incident Name	2. Operational Period (Date/Time)	Critical Information
Hamisana Haman FOE 40 Tarra	From: 09/25/2017 @ 0700	Requirements
Hurricane Harvey – ESF 10 Texas	To: 09/27/2017 @ 0700	ICS 202B

3. Critical Information Requirements(CIRs): (ref IMH pg 4-9 to 4-10, and Chapter 12)

(CIRs are a comprehensive list of information requirements that the IC/UC has identified as critical to facilitate timely decision making. These CIRs should be tracked by the Planning Section/Situation Unit, and incorporated into the daily situation reports.)

- Accountability of personnel.
- Status of NDOW Targets.
- Environmental resources at risk as a result of the incident and response.
- Environmental Impact.
- Wildlife Impacts.
- · Social media field observations or trends.
- Political interests or concerns and media interests and concerns.
- Completion of an Operational Objective.
- 75% of MA Ceiling.
- Any Interagency issue or disagreement that cannot be solved at the Section Chief level.
- Agency Burn Rate

IMMEDIATE REPORTING THRESHOLDS: (The following elements of information must be reported immediately to the IC/UC, and the Planning Section/Situation Unit for tracking/dissemination.)

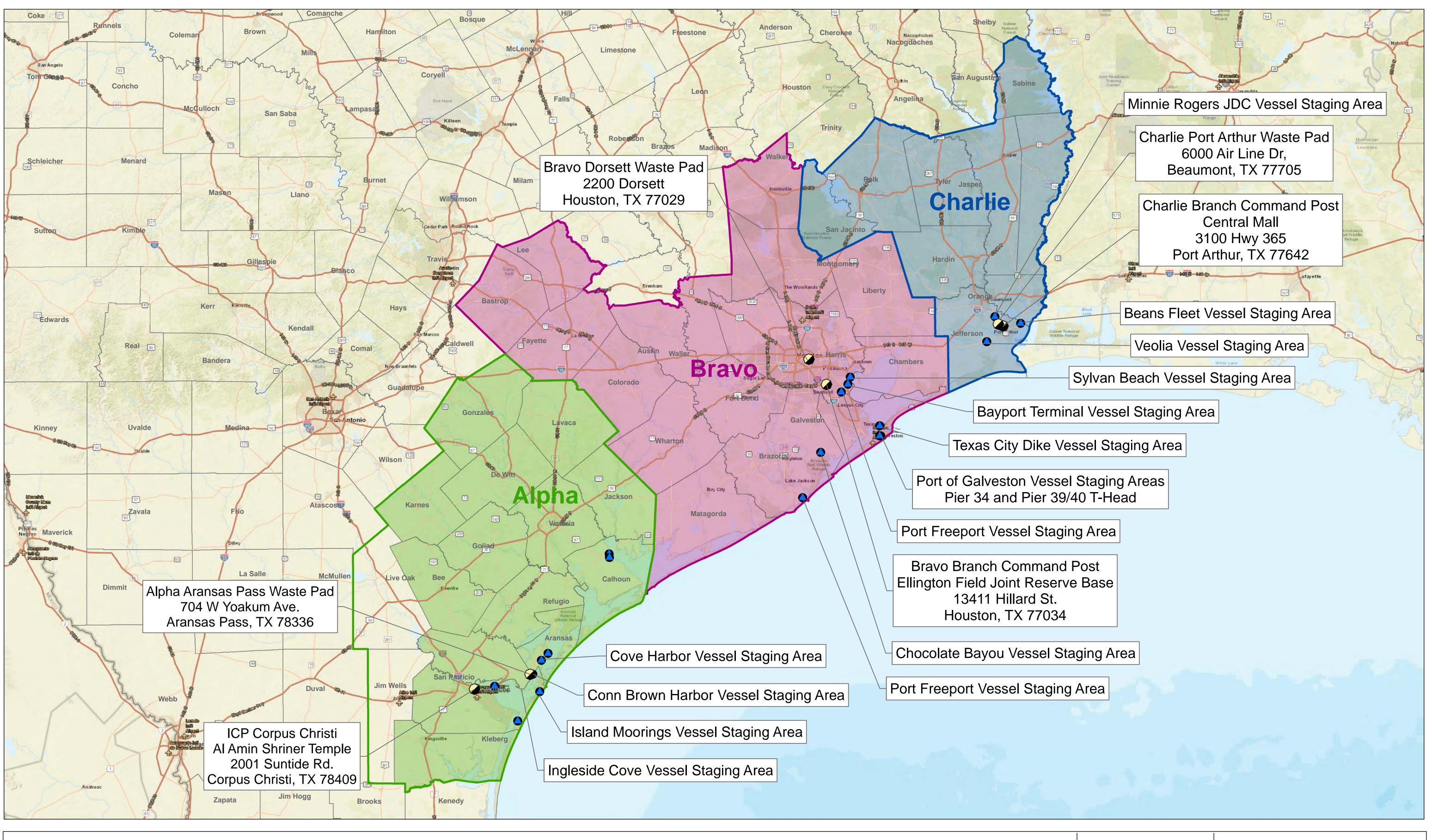
- Fatalities and/or injuries beyond first aid.
- Anytime Safety Officer shuts down operations.
- Significant change in media interests and concerns.
- Significant change in political interests and concerns.
- Failure of Incident Specific Critical Resource that impacts operations.
- Any new discovery of an active discharge must be immediately reported to the Operations Section Chief and shall be reported to the NRC.
- Any changes to planned operations.
- Request for VIP visits.
- Any ceiling increase of Mission Assignment.

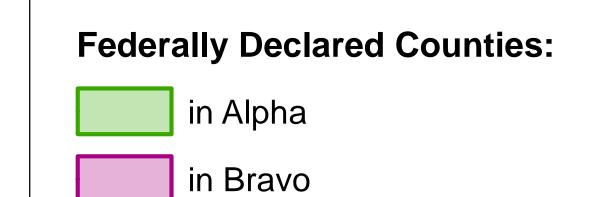
4.	Prepa	rea by:	(Planning	Section	Cniet)
\sim	MO D 4	O 11 ·	1 / 8 4 44 1		

Date/Time 09/24/17 1800

CWO Pete Gollnick/ Matt Loesel
Critical Information Requirements

ICS 202B (rev 07/2012)





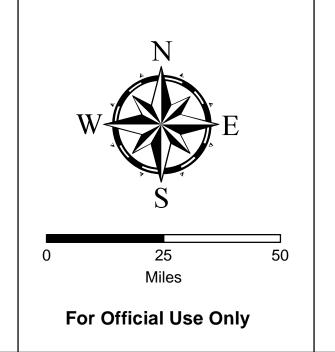
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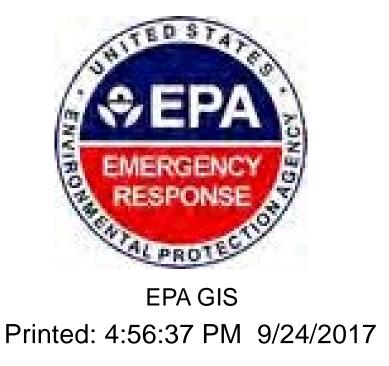
Legend

Incident Command Post (ICP)
/Staging Area

Vessel Staging Location

USA EPA REGION 6
Overview Map
Alpha, Bravo, Charlie
Hurricane Harvey Response





Best Management Practices (BMPs) for the protection of sensitive Ecological & Cultural Resources

ESF-10 Environmental Unit (EU)

All operations shall be conducted with the overarching philosophy of "do more good than harm". The following BMPs are provided for the protection of Federal & State protected species and other sensitive resources and reflect the "Natural Disaster Orphan Container Recovery in Sensitive Coastal Habitats of Texas" developed by the Natural Disaster Operational Workgroup. This document is meant as a quick reference guide for operations and not as a replacement for more comprehensive DNOW or state documents. NOTE: In areas where threatened or endangered species or critical habitat exists, refer to the "Environmental Unit Guidance on Threatened/Endangered Species" and coordinate with the ESF-10 ICP for specific BMPs.

Coordination & Assistance Contacts

Operations (USCG) ESF-10	<u>415-720-4180</u>
Operations (USEPA) ESF-10	<u>816-718-4279</u>
NOAA SSC/Environmental Unit	617-877-2806

For all Field Operations

Cultural Resource Protection:

- For any historic, cultural or native American issues please contact your State
 Historic Preservation Office (SHPO) as listed above or the ESF-10 Environmental
 Unit Leader.
- Native American and historic-era artifacts (e.g. pot shards & arrowheads) must not be collected.
- When activity occurs within 250 meters of a sensitive cultural resource as indicated by EU, a qualified archaeologist or other qualified historic preservation professional must be present to monitor the work.
- Any activities being undertaken at, on, or near any known historic-era structure, site, vessel or other should first be reported to the SHPO representative identified above or contact the EUL for assistance.

Natural Resource Protection:

- Do not disturb wildlife or habitat (including foraging or nesting areas).
- Perform site visits & work from waterway, paved surfaces or existing roadways whenever possible to minimize impacts to sensitive habitats.
- Select vehicles and equipment which are least likely to disturb soils/sediments and keep loading to a minimum to reduce ground pressure (on unpaved surfaces).
- Sensitive, non-ecological sites (i.e. cultural, historical, pipelines, water control structures, etc.) must be avoided unless otherwise authorized. EU will identify sensitive sites in the vicinity of actionable targets, though all field personnel should take care when transiting to and from actionable targets.

Best Management Practices (BMPs) for the protection of sensitive Ecological & Cultural Resources

ESF-10 Environmental Unit (EU)

- Avoid / minimize the release of contaminants from orphaned containers into critical habitat and other aquatic areas. Document (GPS, Photograph, Markings) orphaned containers and report to EU.
- Removal of orphan pollution containers from sensitive habitats may require specialized operations to minimize impacts. Such operations shall be closely coordinated with EU.

Wildlife Impacts:

- Watch for and avoid vehicle collisions with wildlife.
- Remove all personal & response trash or anything that would attract wildlife to work areas.
- Any fish or wildlife injured or killed during response activities, or discovery of these killed or injured resources during response operations, must be reported to the appropriate Wildlife Agency for proper determination and action.
- All oiled wildlife (dead or alive) should be reported immediately to the appropriate Wildlife Agency.
- Report any distressed or dead marine mammals or sea turtles to the stranding networks:

Documentation & Forms

Ref: NDOW "Natural Disaster Orphan Container Recovery in Sensitive Coastal Habitats of Texas"

Intrusive activity	Texas Operations Check Sheet for Container Recovery in
(other than an airboat)	Sensitive Coastal Habitats (NDOW Attachment E)
Impacts to fish and wildlife	TPWD's Fish Kill and Injured/Oiled Wildlife Form
	(NDOW Attachment G)
Operations in Sensitive Areas	Documentation of Operations in Sensitive Coastal Habitats
	(NDOW Attachment F)

For Specific Response Activities

Aerial Operations:

- Avoid hovering or landing aircraft in/near posted bird sites or areas with high bird concentrations.
- No flights below 500 feet over Wildlife Refuges, Management Areas, National Parks or 1,000 feet over bird rookeries.
- Removal by helicopter should be considered if the container is located in the middle of an expanse of marsh in which access will result in a high impact to the resource.

Best Management Practices (BMPs) for the protection of sensitive Ecological & Cultural Resources

ESF-10 Environmental Unit (EU)

Open-water Operations (includes intertidal):

- Do not block major egress points in channels, rivers, passes, and bays during assessment and recovery operations.
- Access over or into areas containing oyster beds should be restricted to shallow draft boats or barges. Care should be taken to avoid prop washing.
- Water channels shall be used for navigation through the marshes. Under no circumstances shall vessels run over the top of or across the marsh grasses. Stopping or landing a vessel on top of the marshes is prohibited.
- All vessel approaches to the marshes shall be limited to grounding the bow of the vessel on the fringe of the marsh, avoiding landing directly on top of the marsh grasses as much as possible.
- Special Use Permits are required for conducting Air Boat operations in National Wildlife Refuges. Contact EU to ensure proper permits have been obtained.
- When operating motor vessels over sea grass, always employ vessels of appropriate size and draft to minimize impact to grasses, roots, and sediments and avoid any unnecessary disturbance.
- If using Air Boats, maintain a distance of 1,000 feet from high bird use areas to minimize disturbance.
- Monitor boom, lines & underwater equipment regularly to prevent fish/wildlife entanglement/entrapment.
- If a sea turtle or marine mammal is observed trapped or entangled in a boom, line, or anchoring systems, open the boom to free the animal and notify the Wildlife Branch & Environmental Unit.
- Watch for and avoid collisions with sea turtles and dolphins.

<u>Land-based Operations</u> (includes river levees and spoil banks):

- Minimize ground-disturbing activities to as small an area as feasible to complete the task.
- Avoid posted/marked or other high bird use areas and minimize activities in critical habitat areas for Endangered Species.

When working on/near sand beaches, do not disturb Piping Plovers or Red Knots (if they flush, you are too close). Report any stranded, injured or signs of sea turtle nesting locations to EU or Planning immediately.

Best Management Practices (BMPs) for the protection of sensitive Ecological & Cultural Resources

ESF-10 Environmental Unit (EU)

<u>Marsh Operations</u> - Protect marsh vegetation & associated soils by doing the following:

- Maximize use of open water, dikes, existing roads and trails and stay away from undisturbed marsh.
- Avoid disturbing vegetation, marsh soils, or peat with foot traffic/boats/equipment.
- Access into marshes should be minimized to avoid disturbing the root systems that could lead to shoreline erosion, water quality degradation, and turbidity. Landings should be made outside of marshes or in areas of the least density.
- Vehicles with wide tracks, wide tires, or specially designed and temporary mats should be used to spread out the weight of equipment and reduce compression.
- Do not create unnatural ruts, channels, dikes or drainage routes and do not re-use previously made tracks. Multiple trips through the same area should be avoided.
 Plan ahead to reduce trips. Ruts will occur regardless of precautions taken, so be prepared to repair them. Air boats can be effective in smoothing ruts.
- Use care around bank and shoreline crossings at canals, natural water bodies and ditches.
- Travel corridors should be as narrow as possible with designed turn around area. Stay within designated access or travel lanes when present.
- Minimize removal of clean sediment, seaweed and natural debris. Replace removed materials, if practical.
- Use low-pressure tire vehicles (e.g. ATVs, Gators) when practical and consult with the EU to minimize impact
- Avoid posted/marked or other high bird use areas and minimize activities in critical habitat areas for Endangered Species.
- Activities that may require removal of forested and shrub or scrub habitat should be minimized.
- Any foot traffic access to the marshes shall avoid oiled grasses and sediments and utilize one-way-in and one-way-out traffic with walking boards in travel lanes and crosswalks on the marsh.
- All foot traffic in oiled marshes will be done on the walking boards, with no direct foot traffic in the marsh. Walking boards should not be placed in un-oiled marsh areas, and no foot traffic or other entry by response personnel or equipment should occur in these un-oiled areas unless approved by the Unified Command.
- If pollution target location is inaccessible or access with heavy equipment would result in unacceptable habitat damage relative to that posed by the pollution threat, then specialized operations may be needed to minimize impacts. Such operations shall be closely coordinated with Environmental Unit.
- Water channels shall be used for navigation through the marshes. Under no circumstances shall vessels run over the top of or across the marsh grasses. Stopping or landing a vessel on top of the marshes is prohibited.
- Equipment should be washed/cleaned after leaving each site to avoid the transfer of invasive species to the next location.

Hurricane Harvey ESF10 NRC Report Monitoring Protocol - USCG

Background

Hurricane Harvey made landfall at 2300 ET, August 25, 2017, as a Category 4 storm near Rockport, Texas. Harvey stalled over southeastern TX. Due to its slow motion and a prolonged period of onshore flow, the impacted areas received more than 50 inches of precipitation which subsequently led to catastrophic flooding.

An ESF-10 Mission Assignment was signed on August 28, 2017. The US Environmental Protection Agency (EPA), Texas Commission on the Environmental Quality (TCEQ), Texas General Land Office (TGLO) and the US Coast Guard (USCG) have entered into Unified Command to begin the evaluation, clean-up and recovery of spills, releases and orphan containers. On September 4th a separate ESF-10 Mission Assignment was issued to the USCG for the assessment and mitigation of oil and hazmat pollution threats on the navigable waters and adjoining shorelines. The USCG Mission Assignment was amended to have a start date of August 28, 2017.

On September 02, 2017, the USCG D8 Commander designated Captain Dailey as the Incident Specific Federal On-Scene Coordinator for the ESF10 pollution response for the state of Texas. As such, the FOSC is responsible for mitigation of environmental issues associated with pollution caused by Hurricane Harvey. It is recognized that reports of pollution related to Hurricane Harvey will be made to the National Response Center and distributed to the appropriate pre-designated FOSCs. In addition, it is recognized that reports of pollution unrelated to Hurricane Harvey will be made to the NRC and distributed to the appropriate pre-designated FOSC.

USCG Sector command centers are staffed 24/7 and receive, monitor and initiate immediate/appropriate actions. The ESF10 ICP is tasked with mitigating pollution as a result of Hurricane Harvey throughout the AORs of Sector Corpus Christi, Sector Houston/Galveston and MSU Port Arthur, each having a pre-designated FOSC. However, the ESF10 ICP does not maintain a 24/7 command center and does not receive NRC reports. It is paramount that the ESF10 ICP and the pre-designated FOSC in Corpus, Houston and Port Arthur maintain regular communication to ensure appropriate action is initiated on all NRC reports, whether hurricane related or not.

The following NRC report monitoring protocol has been established to:

- Ensure all NRC Pollution Reports relevant to USCG jurisdiction are appropriately acted upon and documented
- Ensure close coordination and information sharing between Sector IMD and ESF10 Branch operations to ensure appropriate and timely actions are initiated.

ESF10 NRC Report Monitoring Protocol

- NRC Reports will continue to be received by the Sector Command Centers and District Command Centers.
- Command Centers shall use their normal standard operating procedures and QRCs to make appropriate internal and/or external notifications

- Pollution NRC Reports shall be passed to Sector IMD per normal SOPs and policy
- Sector IMD shall initiate an appropriate pollution investigation and/or response under normal Sector SOPs and policy and initiate appropriate MISLE documentation.
- If/when the Sector IMD personnel discover that the pollution incident may be the result of Hurricane Harvey, Sector IMD personnel should initiate appropriate actions to secure the source in accordance with normal SOPs and policy then notify the ESF10 Branch Director to coordinate an appropriate follow on actions in accordance with ESF10 Unified Command approved plans and direction.
- If Hurricane Harvey related, ESF10 Branch will record the appropriate information in accordance with the NDOW protocol, create the NDOW pollution target in Response Manager Database, and take appropriate response actions in accordance with ESF10 Unified Command approved plans and direction. These actions will be funded by the DPN.
- If it is non-Hurricane related, Sector IMD will initiate/coordinate an appropriate investigation and response per standard USCG operating procedures and policies. These actions will be funded (if needed) by a CPN or FPN opened under the authority of the FOSC.
- Sector IMD and ESF10 Branch Director shall maintain regular communication to ensure NO pollution reports fall through the cracks. At no time should Sector IMD and/or ESF10 Branch assume that the other is taking action on an NRC Pollution Report.

/S/ CDR Hutley ESF10 Incident Commander Incident Specific FOSCR

Harvey ESF-10 US Coast Guard Documentation Guidance

Updated 21SEP2017

Background

On August 28, 2017 the Federal Emergency Management Agency (FEMA) issued the ESF-10 Mission Assignment to the Environmental Protection Agency (EPA). The US Coast Guard was brought in for technical expertise and identified as a member of the Unified Command. Additionally, the Coast Guard was given a Mission Assignment under the same Emergency Support Function to remove pollution threats from the waterway. Though the EPA is responsible for the big picture of this Emergency Support Function, the Coast Guard has a responsibility under the Mission Assignment to provide documentation to the EPA via Response Manager and provide cost documentation to the National Pollution Funds Center for vessel removal under Mission Assignment 1509-237911.

Field Documentation

Response Manager is being utilized to store data submitted by the field for the ESF-10 mission. The data, as submitted, satisfies the Coast Guard document retention requirement from the field, with the exception of:

- ICS-214 forms are still required for all removal activity. These should be:
 - 1. Scanned and emailed to HarveyESF10@uscg.mil; and
 - 2. Submitted with the Cost Documentation package generated out of each Branch, in accordance with Hurricane Harvey ESF-10 Environmental Threat Removal Guide.

Daily Check-In Documentation

The Documentation Unit will also scan and store a digital copy of Daily Check-In Sheets for USCG personnel from Unified Command and each of the branches.

- For Unified Command and Alpha Branch, the Documentation Unit will receive copies of Check-In Sheets from RESL.
- For Bravo Branch and Charlie Branch, Check-In Sheets can be emailed to: HarveyESF10@uscg.mil.

Unified Command Documentation

The following information will be collected and maintained at the ESF-10 Incident Command Post:

- Incident Action Plans,
- Situation Reports,
- Unified Command Plans, and
- Executive Summaries.

Vessel Removal Cost Documentation

Cost Documentation packages for vessel removal will be collected by the Finance Section. Ultimate disposition of the original cost documentation will be at the National Pollution Funds Center (NPFC) in accordance with the agreed upon command direction for tracking vessel removal cost. Prior to sending the cost documentation package to NPFC, Documentation at the ESF-10 ICP will scan each package.

Talking Points

23SEP2017

DO: TALK ABOUT YOUR WORK AND WHAT YOU ARE DOING; AVOID "NO COMMENT"

DON'T: TALK ABOUT OTHERS' WORK OR SPECULATE ON THINGS; STAY IN YOUR LANE

- The Texas General Land Office (TGLO), the Coast Guard, the Texas Commission on Environmental Quality (TCEQ) and the Environmental Protection Agency (EPA) have been fully integrated into a Unified Command (UC) to respond to impacts from Hurricane Harvey along the Texas coastline.
- The Coast Guard is supervising the removal of sunk, derelict and displaced vessels for the TGLO in accordance with the National Response Framework Emergency Support Function (ESF)-10 Mission Assignment.
- Safety is always the Unified Command's top priority.
- The Hurricane Harvey ESF-10 Texas command structure ensures a unified approach to addressing hurricane related pollution threats through a coordinated Federal, state and local response structure.
- The Unified Command has transitioned to vessel mitigation and removal, which involves TGLO / CG joint field observation teams supervising vessel removal and off loading at staging areas to ensure that best practices, along with contracting and safety requirements are being met to support the mission of the Unified Command.
- TGLO has established a vessel recovery information hotline (877) 458-9377 and is overseeing contracting for vessel staging areas.
- The EPA has deployed Community Liaison teams to provide information to citizens returning back to flooded areas after evacuating and handling household hazardous waste.

The teams are listening to concerns from communities regarding recovery efforts and transferring this information back through the Joint Field Office and to the appropriate agency contacts.

Instructions for Field Personnel:

For Hurricane Harvey ESF-10 media inquiries call 361-444-3652

For EPA specific media inquiries contact Gray.David@epa.gov

1. Incident Name:	2. Operational Period: (Date / Time)	"Safety Message"
Hami'a and Hamana	From: 09-25-17 @ 0700	
Hurricane Harvey – ESF 10 Texas	To: 09-27-17 @ 0700	

Major Hazards and Risks: DO NOT BECOME COMPLACENT!

Driving Electrical Hazards Crane Operations Slips, Trips, and Falls Thermal Stresses Hazardous Materials Insects Fire/Explosions Structural Integrity

DEFENSIVE DRIVING – Be vigilant at intersections and highway merge points. **Unsecured items in the back of vehicles can become missile hazards and require all to be prepared to quickly react**. Maintain a safe distance from the vehicle in front of you. Be prepared for inclement weather when driving out in the field and insure that you inspect your vehicles. Watch for standing water during downpours and slow down to prevent hydroplaning. Secure your valuables in the trunk, take your keys, and lock your vehicle. Be careful when driving in areas with debris piles and utility crews. Make sure the road is clear and watch out for drivers entering the road that may not see you due to the debris piles.

HOT & HUMID!!! - Don't Forget To Drink Water! -. When the heat index is around 100 F drink 1 cup of water every 15-20 minutes. During prolonged sweating lasting several hours, drink sports drinks containing balanced electrolytes. Use sunscreen and take a break in the shade. **Signs and symptoms of heat exhaustion –** cool, moist skin; heavy sweating; headache; nausea or vomiting, dizziness; light-headedness; weakness, thirst; irritability; elevated body temperature; decreased urine output.

VESSEL REMOVAL - Most accidents that occur during a vessel removal operation are preventable by establishing rules and safe working procedures, exercising good judgment, and using common sense, adhering to reasonable standards and rigorously enforcing those standards. The individual is always directly responsible for his immediate actions, or inaction, and is therefore the only person who can guarantee his own safety. A job is done well only when it is done safely. **Accidents and injuries that occur as a result of carelessness or attempting to save a few minutes are unacceptable**.

Who To Call! Address any Safety concerns to:

- UC Edward Primeau 609-351-7148
- Alpha Branch Karen Aquino, 757-773-3032.
- Bravo Branch Justin Sawyer, 904-755-4860. Lucas Manchego 817-715-9996.
- Charlie Branch Greg Halter 910-616-4782. Michael McClantoc 228-437-6425.

BOATING SAFETY – <u>Complete the Float Plan</u>. Observe boating safety requirements and enforce PFD wear for all occupants of vessels and during shoreline/dock ops. Do not overload the boat! Expect safety brief from the boat captain prior to launch and follow their instructions.

DIVE OPERATIONS – Dive Supervisor is responsible for the safety of all personnel. All visitors must wear approved life jacket or high visibility vest, hard hat, safety glasses, and safety toed shoes. Visitors must read and sign the Safety Plan Acknowledgement Sheet. Visitors shall comply with Dive Supervisor's instructions.

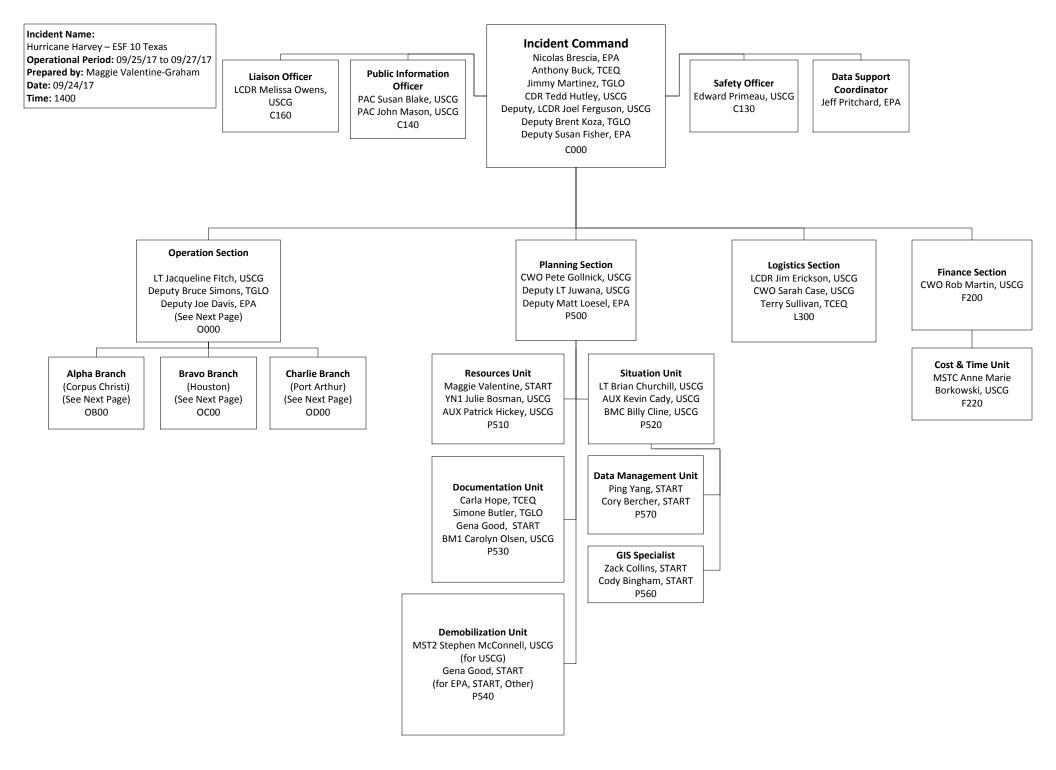
When Thunder Roars, Go Indoors. There is a threat of thunderstorms in the area. Take shelter when you hear thunder or when lightning is reported within five miles of the work site. Stay sheltered for at least 30 minutes after the last sound of thunder.

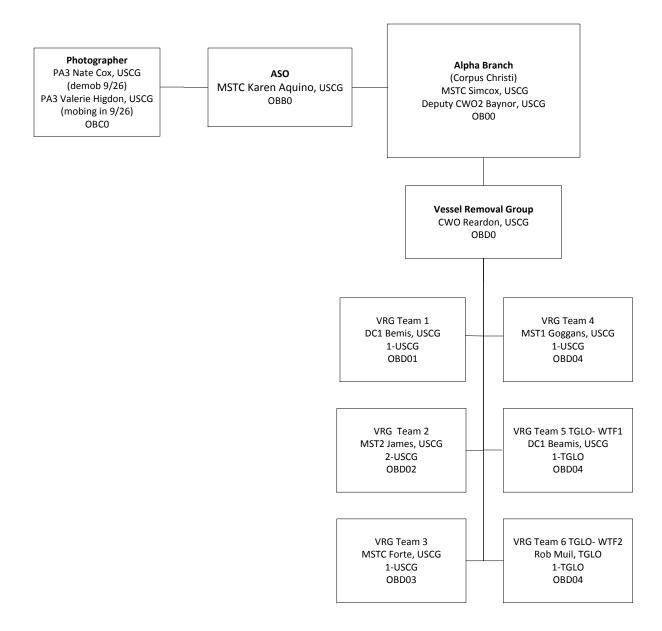
BE SAFE - BE EFFECTIVE - BE POSITIVE

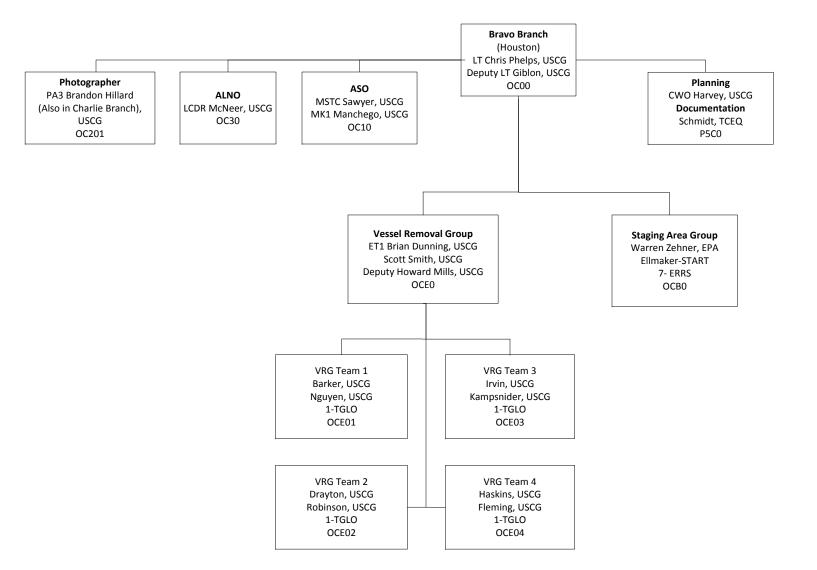


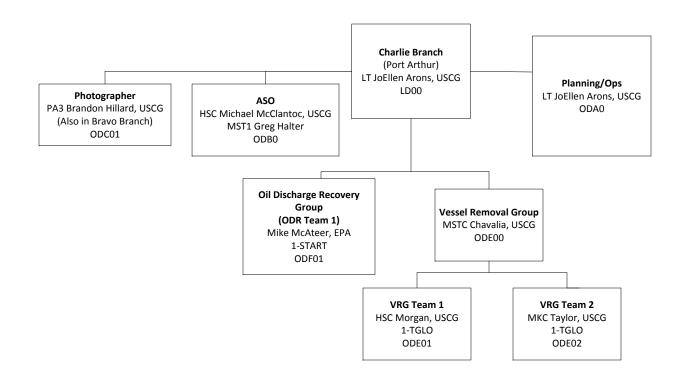
Get Texas back to normal!











4 Incident Name:		2.0	eretional Day	·lad.	/ Data / Ti			
1. Incident Name:		<u> </u>	2. Operational Period: (Date / Time) From: 09/25/17@ 0700 ASSIGNMENT LIST					
Hurricane Harvey – E	SF 10 Texas	To:	09/27/17@				IC	S 204 - EPA
3. Branch:		4. Div	4. Division/Group/Staging:					
ALPHA		VES	SEL REMO	DVAL C	GROUP			
5. Operations Personnel:			,					
ICS Position		Name			Affiliation		Contact # (s)	
Operations Section Chief:	LT JACQUEL DEPUTY JOE DEPUTY BRI	DAVIS	S	USCO EPA TGLO		415-720- 816-718- 361-438-	4279	
Branch Director:	MSTC ROBE CWO2 RICH			USC(774-929- 252-305-		
Group Supervisor:	CWO REARD	OON		USC	3	857-207-	5756	
6. Resources Assigned:				"X" i	ndicates 204a	a attachment w	ith additional ir	nstructions
Strike Team/Task Force/ Resource Identifier		eader	Contact	Info. #	# of Persons	Repo	orting Info/Notes	/Remarks
VRG1	DC1 C. BE	EMIS	904-738-	4785	2	Hourly		
VRG 2	MST2 JAN	/IES	252-339-	6667	3	Hourly		
VRG 3	MSTC FO	RTE	413-841-	2197	2	Hourly		
VRG 4	MST1 GO	GGANS	251-525-	7156	2	Hourly		
VRG 5 TGLO – WTF 1	RG 5 TGLO – WTF 1 DC1 A. BEMIS		251-680-8415		2	Hourly		
VRG 6 TGLO – WTF 2	– WTF 2 ROB MUIL		361-220-	1322	2	Hourly		
7. Work Assignments:	•		•		•			
VRG 1 – Monitor and document vessel recovery in Response Manager for Alpha Branch Area 1. Mon - DC1 C. Bemis, MSTCS Yturbe. Tues - DC1 C. Bemis, MSTCS Yturbe, MK1 Delaney VRG 2 – Conduct contractor safety and monitoring of dive operations in the area of Conn Brown Harbor. Mon and Tues - MST2 James, CWO O'Donnell, MST2 Buswell VRG 3 - Monitor and document vessel recovery in Response Manager for Alpha Branch Area 2. Mon - MSTC Forte, DC1 Russell. Tues - MSTC Forte, DC1 Russel, BMC Sidik VRG 4 - Monitor and document vessel recovery in Response Manager for Alpha Branch Area 3. Mon and Tues - MST1 Goggans, MST1 Hendry. VRG 5 TGLO-WTF1 - Placard targets via boat in Ingleside and the surrounding area. Mon and Tues - DC1 A. Bemis, TGLO. VRG 6 TGLO-WTF2 - Placard targets via boat in Port Lavaca and Seadrift. Mon and Tues - Rob Muil and TGLO ALL TEAMS: If approached while in the field by a vessel owner/operator having questions in regards to their vessel have them contact the TGLO Vessel Owner Hotline. 1.877.458.9377								
8. Special Instructions:								
Drive defensively . When the heat index is around 100 F drink 1 cup of water every 15-20 minutes. Generally, fluid intake should not exceed 6 cups per hour. During prolonged sweating lasting several hours, drink sports drinks containing balanced electrolytes. Signs and symptoms of heat exhaustion – cool, moist skin; heavy sweating; headache; nausea or vomiting, dizziness; light-headedness; weakness, thirst; irritability; elevated body temperature; decreased urine output. Required PPE includes life jacket (on or near the water) or high visibility vest, hard hat, safety glasses, safety toed shoes. Read and sign the Dive Safety Plan Acknowledgement Sheet. Comply with Dive Supervisor's instructions. Address any Safety concerns to MSTC Karen Aquino, 757-773-3032. Critical Information Reporting (CIR) All teams shall immediately report any active discharge and/or release to the National Response Center, 1-800-832-8224, and Operations Branch Chief. SITREP: Contact SITL prior to 1200 and 1600 at 361-236-2510								
9. Communications (radio	and/or phone co	ntact numbers	needed for t	his assiç	gnment):			
Name/Function		adio: tem/Channel		Р	hone		Cell/Pa	ager
Emergency Communicatio	ns: 911 / SO U	SCG (757) 773-	-3032 / OPS	CHIEF:	(214)-789-83	83 / SITL (361)	-236-2510	
10. Prepared by: (Dar	te / Time)	11. Reviewed	by: (PSC)	(Date	e / Time)	12. Reviewed b	y: (OPS)	(Date / Time)
MST1 Pete Jennings 9/24	4/17/ 1345	CWO Pete Go	llnick	9/24/	17	LT Jacqueline F	ïtch	9/24/17
ASSIGNMENT LIST						IC	S 204 – EPA	(Rev 02/10)

1. Incident Name:			2. Operational Period: (Date/Time) Strom: 09/25/17 @ 0700 ASSIGNMENT LIST							
Hurricane Harvey – E	SF 10 Texas		From: 09/25/ To: 09/27/						CS 204 -	
3. Branch:			4. Division/Group/Staging:							
BRAVO			STAGING AREA GROUP							
5. Operations Personnel:										
ICS Position		Name			Affiliation	n		Contact #	(s)	,
Operations Section Chief:	LT JACQUELI DEPUTY JOE DEPUTY BRU	DAVIS	;		USCG EPA TGLO		415-720- 816-718- 361-438-	4279		
Branch Director:	LT CHRIS PH DEPUTY LT G	_	<u> </u>		USCG USCG		850-748- 251-285-			
Group Supervisor:	WARREN ZEI	HNER			EPA		214-789-	1585		
6. Resources Assigned:				·	"X" indicate	s 204a a	ttachment w	ith additional	instructions	S
Strike Team/Task Force/ Resource Identifier		Leader		Со	ntact Info. #	# of F	Persons	Reporting Info	/Notes/Rem	arks
Staging Area Team	Zehner - EPA			214-	1 EPA -789-1585 7 ERRS 1 STAR		RRS R	deport as ne	eded	
7. Work Assignments:	7. Work Assignments:									
Preparing for T&D of orphan containers at the Bravo pad located at 2200 Dorsett Street in Houston. To process, categorize, bulk, and dispose of any and all found hazardous containers. Collect samples from containers and conduct field screening. For personnel working at the Hazardous Materials Staging Pads, the Staging Group Supervisor must make certain that daily personnel training address the care, use and/or testing of all PPE used at the site, the medical surveillance program, the standard operating procedures for the hazardous materials team including the use of plugging and patching equipment and other subject areas, and any sampling and/or monitoring equipment used at the sites. Information must be posted at the site regarding where and how to obtain additional assistance if required. All personnel should be familiar with the local areas emergency response capabilities. The Site should be adequately secured and monitored to prevent access by unauthorized personnel. HAZCAT containers for T&D. ALL TEAMS: If approached while in the field by a vessel owner/operator having questions in regards to their vessel have them contact the TGLO Vessel Owner Hotline. 1.877.458.9377							certain m, the l other arding ponse ZCAT			
8. Special Instructions:										
Drive defensively and be vigilant at intersections and in heavy traffic. Have CST vehicles follow stakebed trucks and crews, using flashers/cones to increase visibility when stopped alongside the road for field operations. Hydrate regularly, replenish electrolytes and calories often, take breaks, and get adequate rest. Reapply sunscreen and insect repellant at least once per day. Check ai monitoring instrument functionality and don required PPE PRIOR to first contact with any orphan container. Use teamwork and lifts to prevent injuries/spills. Maintain eye contact with operators of haul trucks and heavy equipment. Continue periodic communication with supervisors. Impacted wildlife needs to be documented on the NDOW Fish Kill and Injured Wildlife Form and submitted to the Group Supervisor. For animal control issues call 911 or the local police dispatch - DO NOT approach any animal or wildlife. If teams find weapons or ammunition, call 911 or local law enforcement. Critical Information Reporting (CIR): All teams shall immediately report injuries or accidents to Safety Officer- SO MSTC Sawyer USCG 904-755-4860. Report any active discharge or HAZMAT release to the Operations Branch Chief.						rolytes eck air rk and eriodic m and animal				
9. Communications (radio	and/or phone con	tact num	nbers needed	for th	nis assignment):				
Name/Function	Radio: Free				Phone			Cell/l	Pager	
Emergency Communication	i	. ,	i	755-48			ii			
10. Prepared by: (RESL)	(Date/Time)	11. Revie	ewed by: (PS	C)	(Date/Time)	12	. Reviewed b	y: (OPS)	(Date/Tin	ne)
Warren Zehner	9/24/17	CWO Pe	ete Gollnick		9/24/17		Jacqueline F		9/24/17	

ASSIGNMENT LIST

ICS 204 – EPA (Rev 02/10)

1. Incident Name:		2. Operational	l Period: (D	Date/Time)		
Hurricane Harvey –	From: 09/25/17 @ 0700 To: 09/27/17 @ 0700 ASSIGNMENT LIS' ICS 204 - EPA						
3. Branch:		4. Division/Gre	oup/Staging:				
BRAVO		VESSEL RE	MOVAL GRO	UP			
5. Operations Personnel:							
ICS Position	Name		Affiliat	tion		Contact # (s)	
Operations Section Chief:	LT JACQUELINE F DEPUTY JOE DAV DEPUTY BRUCE S	'IS	USCG EPA TGLO		415-720-4 816-718-4 361-438-4	4279	
Branch Director:	LT CHRIS PHELPS DEPUTY LT GIBLO		USCG USCG		850-748- 251-285-		
Group Supervisor:	BRIAN DUNNING SCOTT SMITH HOWARD MILLS		USCG USCG USCG		305-587- 760-803- 317-777-	1011	
6. Resources Assigned:			"X" inc	dicates 20	4a attachmer	nt with additional instruc	tions
Strike Team/Task Force Resource Identifier	/ Leader		Contact Info. #	# of Persons	Repo	rting Info/Notes/Remarks	
VRG 1	Barker –USCG	2	28-324-2880	3	Every 2 hour	rs	
VRG 2	Drayton – USCG	3	37-371-6800	3	Every 2 hou	rs	
VRG 3	Irvin – USCG	9	70-589-0698	3	Every 2 hou	rs	
VRG 4	Haskins – USCG	7	14-319-8764	3	Every 2 hou	rs	

7. Work Assignments:

VRG 1 & 3 – Monitor and document vessel recovery in Response Manager for Bravo Branch southern task force region (2-USCG; 1 TGLO) VRG 2 & 4 – Monitor and document vessel recovery in Response Manager for Bravo Branch northern task force region (2-USCG; 1TGLO).

ALL TEAMS - Populate the (NEW) NDOW form while monitoring all vessel recovery operations. Utilize the NDOW SOP and document targets utilizing Response Manager via a laptop/PDA/Hazard Evaluation Field Data Sheet. All teams must email NDOW forms to Bravo Group email and complete a 214B to document field team activities.

ALL TEAMS: If approached while in the field by a vessel owner/operator having questions in regards to their vessel have them contact the TGLO Vessel Owner Hotline. 1.877.458.9377

8. Special Instructions:

Drive defensively and be vigilant at intersections and in heavy traffic. Increase visibility when stopped alongside the road for field operations with headlights and hazards on and vehicle off roadway. Observe boating safety and enforce PFD wear for all occupants of vessels and during shoreline/dock ops. Confirm solid footing in debris/vegetation with oars before exiting vessels. Hydrate regularly, replenish electrolytes and calories often, take breaks, and get adequate rest. Reapply sunscreen and insect repellant at least once per day. Continue periodic communication with supervisors. Maintain professionalism - treat others with dignity and respect at all times. Approach hazards from upwind and uphill while maintaining safe distance. Impacted wildlife needs to be documented on the NDOW Fish Kill and Injured Wildlife Form and submitted to the Group Supervisor. For animal control issues call 911 or the local police dispatch - DO NOT approach any animal or wildlife. If teams find weapons or ammunition, call 911 or local law enforcement.

T&T POC Cellular - 409-692-1939 Robbie Dison

LAREDO POC Cellular 713-253-4333 Jules Knoulton

Critical Information Reporting (CIR): All teams shall immediately report injuries or accidents to the Safety Officer- SO MSTC Sawyer, USCG 904-755-4860

9. Communications (radio and/or phone contact numbers needed for this assignment):								
Name/Function	Radio: Fre	eq./System/Channel	Phone	Ce	II/Pager			
Emergency Communications: 911 / SO MSTC Sawyer, USCG 904-755-4860 / Dunning, USCG 305-587-5701								
10. Prepared by: (RESL) (Date/Time) 11. Reviewed by: (PSC) (Date/Time) 12. Reviewed by: (OPS) (Date/Time								
ET1 Brian Dunning	9/24/17	CWO Pete Gollnick	9/24/17	LT Jacqueline Fitch	9/24/17			
ASSIGNMENT LIST ICS 204 – EPA (Rev 02/10)								

1. Incident Name:		2. Operationa		•	e / Time)	ASSIGNMENT LIST		IST
Hurricane Harvey – ES	F 10 Texas	From: 09-25-7	_					CS 204 - I	
3. Branch:		4. Division/Gr	roup/S	Staging:					
CHARLIE		OIL DISCH	ARG	E RECOVE	RY GRO	DUP			
5. Operations Personnel:									
ICS Position	Nan	ne		Affiliatio	on	Contact # (s)			
Operations Section Chief:	T JACQUELINE F DEPUTY JOE DAV DEPUTY BRUCE S	'IS	S EPA			USCG 415-720- EPA 816-718- TGLO 361-438-			
Branch Hirector:	T JOELLEN ARO DEPUTY LT JUW <i>A</i>			USCG 612-8 USCG 917-5					
Group Supervisor: N	MIKE MCATEER			EPA		214-354-9371			
6. Resources Assigned:				"X" indicates	s 204a at	tachment wi	th additional	instructions	
Strike Team/Task Force/ Resource Identifier				ntact Info. #	# of Persons	Re	porting Info/No	otes/Remarks	
Team 1	Mike McAteer -			354-9371 347-4180	1-EPA 1-START				
7. Work Assignments:	***************************************								
Team 1 – L&D Construc	tion (Lumberton) —	Oversight of I	RP le	d clean-un					-
		ū		·					
8. Special Instructions:									
All Health and Safety inc cup of water every 15-20 your task (i.e. hard hats, air monitoring instrument the NDOW Fish Kill and distressed animals - DO system! If you see a light - HSC Michael McClan	minutes. Take br gloves, safety gla ts are operational a Injured Wildlife For NOT attempt to ap ntning strike within	eaks as neede sses, safety be and used durin rm and submit oproach or cate 5 miles, shelte	ed in oots, ng ass ted to ch ev	a shaded are and PFDs). sessments. o the Group seen domestic	ea. Ens Use su Impacte Supervi animal	sure you w nscreen a ed wildlife r sor. Conta s. Maintair	ear the app nd insect re needs to be act animal c n teamwork	ropriate PP pellant. En documente ontrol if you - use the b	E for isure ed on u find uddy
9. Communications (radio ar	nd/or phone contact n	umbers needed	for th	is assignment)):				
Name/Function	Radio: Freq./Sys			Phon	ie	<u></u>	Cell	/Pager	
Emergency Communications		-6425 / Joe Davi	s 816-	718-4279					
Emergency Communications									
	Date / Time) 11. R	eviewed by: (PSC	(J)	(Date / Time) 12.	. Reviewed b	by: (UPS)	(Date / Tin	no i
LLIATORS ()	9/24/17 CWO	Pete Gollnick		09/24/17	1,-	Jacqueline F	itoh	09/24/17	

1. Incident Name:			2. Operation	nal Peri	od: (Da	te / Time)			
Hurricane Harvey – E	SF 10 Texas		From: 09-25 To: 09-27		0700 0700				SNMENT ICS 204 -	_
3. Branch:			4. Division/	Group/	Staging:					
CHARLIE			VESSEL REMOVAL GROUP							
5. Operations Personnel:										
ICS Position		Name			Affiliati	on		Contact #	# (s)	
Operations Section Chief:	DEPUTY JOE	LT JACQUELINE FIT DEPUTY JOE DAVIS DEPUTY BRUCE SI			USCG EPA TGLO		415-720 816-718 361-438	-4279		
Branch Director:	LT JOELLEN MIKE MCATE		S		USCG EPA		609-351 214-354			
Group Supervisor:	MSTC CHAV	'ALIA			USCG		718-689	-4408		
6. Resources Assigned:					"X" indicate	es 204a att	achment w	ith additional	instructions	3
Strike Team/Task Force/ Resource Identifier		Leader		Со	ntact Info. #	# of Pers	ons I	Reporting Info/	Notes/Remai	ks
VRG 1	Leader –	960 010 2010		1-USC 1-TGL		ndby for Ves essment	sel			
VRG 2	Leader –	Leader – MKC Ta		858-	218-4463	1-USC 1-TGI	: 201	E ROVICIT RP IDA tarabte		
7. Work Assignments:	•									
8. Special Instructions: Pass GAR score to Grass all information that All Health and Safety in 1 cup of water every 15 for your task (i.e. hard Ensure air monitoring in documented on the NE control if you find distrete teamwork - use the bushearing last thunder ro Critical Information R	oup Sup prior to at could aid de ncidents need 5-20 minutes. hats, gloves, so instruments are DOW Fish Kill a essed animals ddy system! Ill. SOFR – Historia and soft animals ddy system! Ill. SOFR – Historia and soft animals ddy system! Ill.	to getting to be reconstructed to be reconstru	ig underwa nakers in p eported to the reaks as not asses, safetional and ured Wildlife OT attempte ee a lightnir hael McCla	y alon lannin ne Sat eeded ety boo used d Form to ap ng stril	g with a phog for the near the standard submit proach or case within 5 r. USCG 22	for invest area. EDs). Use sments. Ited to the atch ever niles, she 8-437-64	stigation. sinsure you sunscree Impacted e Group S n domesti elter for at	Keep hydra u wear the a n and insect wildlife nee Supervisor. c animals. N	ted by drin ppropriate t repellant eds to be Contact a Maintain nutes afte	nking PPE nimal
active discharge and/o	r release to the	e Opera	tions Brand	ch Chi	ef.	-	·	·	•	
Name/Function	Radio: Freq./System/Channel Phone Cell/Pag						/Pager			
Emergency Communication				- MSTC	Chavalia 718-	689-4408	<u> </u>			
Emergency Communication	ons:									
10. Prepared by: (RESL)	(Date / Time)	11. Rev	iewed by: (P	SC)	(Date / Tim	e) 12.	Reviewed	by: (OPS)	(Date / T	ime)
LT Arons	09/24/17	CWO P	ete Gollnick		09/24/17	LT	Jacqueline	Fitch	09/24/17	,
ASSIGNMENT LIST							IC	S 204 – EP	A (Rev 02/10)	

Operational Period: From: 09-25-17 @ 0700 To: 09-27-17 @ 0700

Last	First	Incident Position	Agency	Phone	
Abreu	Aaron	Procurement Leader	USCG	(305) 766-0800	
Alton	Josh	Alpha Operations Team Leader	USCG	(503) 939-3816	
Aquino	Karen	Safety Officer	USCG	(757) 773-3032	
Baynor	Richard	Alpha Operations Team Member	USCG	(252) 305-9090	
Bemis	Anthony	Alpha Operations Team Member	USCG	(251) 680-8415	
Bemis	Chistopher	Alpha Operations Team Leader	USCG	(904) 738-4785	
Bingham	Cody	GIS Technical Specialist	START	(936) 499-1881	
Blake	Susan	Public Information Officer	USCG	(646) 413-9888	
Brescia	Nicolas	EPA IC	EPA	(214) 789-8383	
Boge	Brooke	Cost Accountant	EPA	(206) 437-5499	
Bolduc	Allison	Procurement Leader	USCG	(858) 472-2600	
Borkowski	Ann Marie	Cost Unit Leader	USCG	(609) 346-9060	
Bosman	Julie	Resources Unit Leader	USCG	(810) 531-6319	
Brock	Bob	Deputy Incident Commander - Charlie	TGLO	(281) 960-5506	
Buck	Anthony	Incident Commander	TCEQ	(512) 563-3935	
Burroughs	Jacob	Alpha Branch FOSCR	USCG	(252) 312-5395	
Buschang	Steve	Scientific Support Coordinator	TGLO	(512) 431-2232	
Buswell	Jessye	Pollution Responder	USCG	(608) 469-1527	
Butler	Simone	Documentation Unit Leader	TGLO	(361) 695-6661	
Cady	Kevin	Situation Unit	USCG	(207) 329-9286	
Case	Sarah	Logistics Section	USCG	(757) 303-8705	
Caudle	Christopher	Alpha Operations Team Member	TCEQ	(956) 454-2664	
Cavanagh	Michael	Finance Section Chief	USCG	(216) 394-8400	
Churchill	Brian	Situation Unit Leader	USCG	(562) 209-1778	
Clark	Heather	Alpha Branch FOSCR	USCG	(336) 406-4165	
Cline	Billy	Check-In Recorder	USCG	(812) 292-6414	
Collins	Zac	Technical Specialist - GIS	EPA	(406) 925-9134	
Coppes	Bas	Salvage Master	GLOBAL	(713) 898-3317	
Cox	Nate	Public Information Officer	USCG	(808) 426-6340	
Crawford	Robert	Alpha Operations Team Member	ERRS-SWS	(60) 127-7891	
Davis	Rebecca	Admin Unit Leader	USCG	(706) 506-8625	
Davis	Daniel	Deputy Operations Section Chief	TGLO	(361) 438-4916	
Davis	Joe	Operations Section Chief	EPA	(816) 718-4279	
Delany	Alison	Alpha Operations Team Member	USCG	(267) 567-4721	
DeMarco	Roland	Project Engineer	GLOBAL	(916) 531-0760	
Duenes	James	Alpha Operations Team Member	TGLO	(361) 438-2593	
Dulany	Austin	Alpha Operations Team Leader	TGLO	(361) 438-4914	
Erickson	James	Deputy Logistics Section Chief	USCG	(901) 606-9729	
Eubanks	Alden	Assistant Resource Unit Leader	USCG	(517) 902-7760	
Ferguson	Joel	Deputy Incident Commander	USCG	(251) 680-9675	
Fisher	Susan	Alpha Operations Team Member	EPA	(816) 718-4285	
Fitch	Jacqueline	Deputy Operations Section Chief	USCG	(415) 720-4170	
Flores	Pablo	Surveyor/subcontractor	GLOBAL	(361) 336-7315	
Font	Henry	Finance Section	USCG	(301) 848-9213	
Fontes	Alexander	Surveyor/subcontractor	GLOBAL	(281) 608-4620	
Forte	Richard	Alpha Branch FOSCR	USCG	(413) 841-2197	
Frey	Mark	Data Management-Corpus	START - Weston	(510) 761-5655	
Garcia	Delia	Community Liaison	EPA Veston	(473) 268-0966	

Operational Period: From: 09-25-17 @ 0700 To: 09-27-17 @ 0700

Last	First	Incident Position	Agency	Phone
Goggans	Walt	Alpha Operations Team Leader	USCG	(337) 349-4711
Gollnick	Peter	Deputy Planning Section Chief	USCG	(857) 207-0376
Gomez	Tori	Planning Section	START	(469) 666-5504
Good	Gena	EPA Documentation	START	(603) 661-6243
Green	Luke	Alpha Operations Team Leader	USCG	(251) 259-8903
Harris	Robert	Alpha Operations Team Member	USCG	(907) 723-3457
Harrison	Dorelle	Community Liaison	EPA	(417) 234-2941
Hendry	Cliffton	Alpha Branch FOSCR	USCG	(704) 771-6261
Hickey	R. Patrick	Resources Unit	USCG	(303) 916-1713
Holderfield	Kyle	Asst Project Manager	GLOBAL	(979) 308-7437
Holz	Theresa	Alpha Operations Team Member	START	(708) 307-5106
Hutley	Tedd	Incident Commander	USCG	(609) 351-7142
James	Weldon	Alpha Operations Team Member	USCG	(252) 339-6667
Jennings	Peter	Pollution Responder	USCG	(216) 392-2100
Johnson	Joyce	Liaison	EPA	(214) 669-1428
Kennedy	Aisha	Situation Unit Leader	EPA	(415) 972-3301
Kerr	Michelle	Community Liason	EPA	(312) 886-8961
Klein	Donna	Alpha Operations Team Member	START	(210) 488-4782
Koza	Brent	Deputy Incident Commander	TGLO	(361) 438-4928
Loesel	Matthew	Planning	EPA	(202) 578-2125
Luschek	Robert	OPS Landfill	EPA	(859) 653-8278
Martin	Rob	Finance Section Chief	USCG	(415) 302-8855
Martinez	Jimmy	Incident Commander	TGLO	(361) 438-3833
McConnell	Stephen	Demob Unit Leader	USCG	(719) 440-9507
McDaniel	Frank	Alpha Operations Team Member	TGLO	(361) 903-4988
Moore	Gary	Incident Commander	EPA	(214) 789-1627
Nunez	Alex	Environmental Unit	TPWD	(361) 658-3181
O'Donnell	Brian	Alpha Operations Team Member	USCG	(251) 421-1891
Olsen	Carolyn	Documentation Unit Leader	USCG	(414) 899-7012
Owens	Melissa	Liaison	USCG	(504) 494-1168
Palit	Ted	Community Liaison	EPA	(972) 821-2434
Patenio	Caeszar	Alpha Operations Team Member	USCG	(619) 300-7334
Prichard	Danny	Alpha Operations Team Member	TCEQ	(832) 236-2525
Primeau	Ed	Safety Officer	USCG	(609) 351-7148
Pritchard	Jeff	Data Support	EPA	(816) 541-0031
Reardon	James	Alpha Operations team member	USCG	(857) 207-5756
Roberson	Thomas	Resources Unit	USCG	(206) 403-8483
Robertson	David	Liaison	EPA	(214) 399-8699
Russell	Stephen	Alpha Operations Team Member	USCG	(206) 403-8483
Scott	Jonathan	RESL	USCG	(617) 510-7033
Sidik	Thomas	Alpha Operatons Team Member	USCG	(631) 664-4687
Simcox	Robert	Alpha Operations Team Member	USCG	(774) 929-0763
Simons	Bruce	Alpha Operations Team Member	TGLO	(361) 438-0379
Smith	Charles	Alpha Operations Team Member	USCG	(251) 487-6681
Smith	James	Alpha Branch Director	USCG	(251) 644-1785
Smith	Shannon	IT Specialist	TCEQ	(512) 547-8563
		•		` '
Stevenson	William	Support Branch Director	USCG	(510) 881-3568
Strawn	Chris	IT Specialist	TCEQ	(512) 573-8263

Operational Period: From: 09-25-17 @ 0700 To: 09-27-17 @ 0700

Last	First	Incident Position	Agency	Phone
Sullivan	Terry	Logistics Section Chief	TCEQ	(512) 426-3016
Taylor	Austin	Liaison	TCEQ	(361) 537-7919
Telesford-Checkly	Judlyn	Alpha Operations Team Member	TCEQ	(979) 587-9989
Tindol	Bret	Alpha Operations Team Member	USCG	(251) 423-4134
Traxler	Jonathan	Finance Section	USCG	(601) 543-3037
Umbrasas	Amanda	Finance Section	USCG	(858) 472-2900
Valentine	Greg	Liaison	EPA	(214) 665-3111
Valentine	Maggie	Planning Section	START	(907) 538-7699
Veselka	Jay	State OSC	TGLO	(361) 244-9229
Villareal	Chris	Community Liason Co-Lead	EPA	(214) 448-8670
Waldon	Maggie	Planning Section Chief	EPA	(415) 940-1109
Wang	Pingyi	Data Manager	EPA	(972) 977-1684
Wenner	Rebecca	Community Liaison	EPA	(913) 551-7644
Whelan	Ann	Liaison Officer	EPA	(202) 578-0048
Wiatrek	Chris	Alpha Operations Team Member	TCEQ	(512) 605-9659
Williams	Herb	Superintendent	GLOBAL	(985) 807-3375
Williams	Anthony	Alpha Team Responder	USCG	(216) 233-5357
Wortman	Evan	Alpha Operations Team Member	ERRS-SWS	(303) 518-7339
Yarbro	Alexandria	Alpha Operations Team Member	USCG	(810) 278-5918
Yturbe	Bryce	Alpha FOSCR	USCG	(630) 877-6727
	,	BRAVO		,
Barker	Caitlin	FOSCR	USCG	757-506-6865
Drayton	Corey	PR	USCG	337-371-6800
Dunning	Brian	DIVs	USCG	305-587-3501
Evans	Lonnie	Cost Unit Leader (FOSCR)	USCG	713-653-4380
Fleming	Andrew	FOSCR	USCG	404-626-9106
Giblon	Erin	DIVS	USCG	850-292-0072
Harvey	Kenneth	SITL/DOCL/DEMOB	USCG	619-723-0197
Haskins	Shaun	PR	USCG	714-319-8764
Irvin	David	FOSCR	USCG	916-397-8065
Kampsnider	Daniel	FOSCR	USCG	970-589-0698
Lawson	Kimberly	Admin	USCG	804-832-6369
Manchego	Lucas	ASOFR	USCG	817-715-9996
Martinez Diaz	Gordon	LOGS	USCG	618-709-3787
Metcalf	Kyle	PR	USCG	850-890-3255
Mills	Howard	PR	USCG	317-777-8129
Nguyen	Huynh	PR	USCG	228-324-2880
Phelps	Christopher	Deputy Branch Director	USCG	850-748-3809
Sawyer	Justin	ASOFR	USCG	904/755-4860
Smith	Scott	PR	USCG	760-803.1011
Sokolov	Alexander	Admin	USCG	646-409-9796
Winstead	Tony	RESL/PR	USCG	252-945-5775

1. Incident Name: H		2. Operational Period	(Date / Time)			MEDIOA	I DI ANI	
Hurricane Harvey ESI	F-10	From: 25 Sep 17/0700	` '	p 17/0700		MEDICA ICS	L PLAN 206-CG	
Texas								
3. Medical Aid Stations- ALP	РΗΑ				•			
Name		Locatio	n	Con	ntact #		Paramedics On site (Y/N)	
							,	
4. Transportation								
Ambulance Service		Addres	S	Con	ntact #	Or	amedics board (Y/N)	
CORPUS CHRISTI FIRE		06 LEOPARD Ste #300		911		Υ	(1/14)	
DEPARTMENT/EMS SERVIC SACRED HEART MEDICAL		rpus Christi, TX 78408 09 LONE TREE RD. VICT	ORIA. TX	361-826-3 361-579-9		Y		
SERVICES CALHOUN COUNTY EMS	705	5 COUNTY RD 101 POR	Γ LAVACA	361-552-	1140	Y		
Coastal Care EMS	810) Henderson St. Rockport	TX 0 TRUCKS	361-727-2	2071	Y		
ALLEGIANCE AMBULANCE SERVICES	198	59 Saratoga Blvd # 22, Co 417 NO SHEPARD (orpus Christi, TX	(855) 247		Y		
FIVE STAR AMBULANCE	460	39 CORONA ST. CORPU RUCK, DIALYSIS		361-334-	5870	Y		
HALO FLIGHT	184	43 FM 665 CORPUS CHE	RISTI, TX	361-265-	0509	Y		
5. Hospitals								
Hospital Name		Address	Contact #	Trave Air	I Time Ground	Burn Ctr?	Heli- Pad?	
CHRISTUS SPOHN MEMORIAL HOSPITAL		spital Blvd, S CHRISTI 78405	361-902-4000	15	15	N	Υ	
CHRISTUS SPOHN SHORELINE HOSPITAL (SNAKEBITES/WOUND CARE/HYPERBARIC)	600 Eliza CORPUS	abeth St. S CHRISTI 78404	361-881-3000			N	Y	
US ARMY INSTITUTE OF SURGICAL RESEARCH FORT SAM HOUSTON		wley E. Chambers Ave. TONIO,TX 78234-5012	210-916-2720			Y		
TRIUMPH HOSPITAL	506 East VICTOR	: San Antonio St. IA	361-575-7441			N	Y	
CITIZENS MEDICAL CENTER	2701 Hos	spital Drive IA,TX	361-573-9181			N	Υ	
REFUGIO COUNTY MEMORIAL HOSPITAL	REFUGI ER ONL	O,TX	361-526-2321			N	Υ	
CHRISTUS SPOHN SOUTH HOSPITAL	5950 Sai	ratoga Blvd. S CHRISTI, TX 78414	361-985-5000			N	Υ	
CORPUS CHRISTI MEDICAL CENTER:DOCTORS REGIONAL	3315 So	uth Alameda St. S CHRISTI,TX 78411	361-761-1400			N	Y	
DRISCOLL CHILDREN'S HOSPITAL		uth Alameda St. S CHRISTI,TX 78411	361-694-5000			N	Y	
CORPUS CHRISTI MEDICAL CENTER –BAY AREA (SNAKEBITES)		Padre Island Dr. S CHRISTI,TX ER Only	361-761-1200			N	Y	

6. Special Medical Emergency Procedure

- In cases of emergency contact 911.
- In case of snakebites, patients are to be transported to either Christus Spohn Shoreline Hospital (Nearest) or Bay Area Medical Center. Both of these hospitals have been confirmed to being able to care for snakebites.
- In the case of ANY injury, please seek medical attention then report the incident to the Safety Officer at 609-351-7148 and USCG personnel shall report to Sector Corpus Christi DUTY HS @ 361-438-0197.
- Injury and illnesses shall be reported to your supervisor and then to your agency or employer.

7. Prepared by: (Medical Unit Leader) Karen Aquino	Date/Time 24 Sep 17/0800	8. Reviewed by: (Safety Officer) Edward Primeau	Date/Time 24 Sep 2017/0800
MEDICAL PLAN		ICS	206-CG
(Rev.07/04)			

1. Incident Name: H Hurricane Harvey Texas		2. Operational Period From: 25 SEP 17/0700	•	17/0700		MEDICA ICS	L PLAN 206-CG
3. Medical Aid Station	s- BRAVO				ntact #	Para	amedics
Name		Location	Location				ite (Y/N)
4 Transportation							
4. Transportation Ambulance Ser	vice	Address	;	Con	ntact #		amedics pard (Y/N
Galveston Fire Dept.		823 Rosenberg, Galveston T	X	911/409-	765-3702		ald (1/14
Texas City Fire Dept.		1725 25 th Street North, Texas		911/409- 409-643-	-392-2858 -5700	3 Y	
Ellington Field Fire Dep	.t/NASA	14657 Sneider St., Houston,	TX		-929-2337	Y	
Houston Fire & EMS		922 Dixie Farm Rd., Houston	,		-394-6700 -316-3730		
Webster Fire Dept.		18300 Highway 3, Webster, 7	vay 3, Webster, TX) Y	
5. Hospitals							
Hospital Name		Address	Contact #		Travel Time		Heli-
•				Air	Ground	_	Pad?
Clear Lake Regional		lical Center Blvd., Webster, 32'49" Long: 95 07'0.77" W	281-332-2511	<5M	5M	N	Y
UTMB Galveston Level II		Side, Galveston, TX 43.851"N Long: 94 N	409-772-9505	<10M	45M	Y	Y
St. John's Clear Lake Level III	18300 St. J	lohn Dr., Houston, TX 77058 0.193"N Long: 95 5'08.07"W	281-333-5503	7M	12M	N	Y
Memorial Hermann Southeast Level III		ria Blvd., Houston, TX 77089 1"N Long: 95 21'67"W	281-929-6100 281-669-8870	4M	10M	N	Y
Memorial Herman Pearland Level IV		th Fwy., Pearland, TX 77584 30"N Long: 95 38'85"W	713-413-6589 Command Center 713-413-6500	10M	16M	N	Y
Mainland TXC Level IV	City, TX (hy	ett Lowry Expressway, Texas /perbaric on call) 48"N Long: 94 98'59"W	409-938-5112 409-938-5050 Hyperbaric 409-789-2656	30M	45M	N	N
Memorial Hermann Hospital Level 1		n St., Houston, TX 77030 Long: 9523.7	713-704-4000/2500 /2578/4268 Charge Nurse 713-704-1223	10M	30M	Y	Y
San Jac Methodist Level IV		Rd., Baytown, TX 77521 N Long: 94.97W	281-420-8600	20M	32M	N	Y
Bay Area Regional Level III	Lat: 29.544	m St., Webster, TX 77598 811N Long: 95.125820W	281-525-7000	5M	12M	N	N
St. Joseph medical Center Level III	Lat: 29.747	seph Pkwy., Houston, TX 621N Long: 95.365969W	713-757-1000 Command Center 713-759-0635	15M	29M	N	Y
UTMB League City Level IV	(no helo pa	Fwy., League City, TX 77573 d, use parking lot)	409-772-1011 409-772-9500	15M	23M	N	Y
Lafayette General Hospital Level I		dge St., Lafayette, LA 70503 05"N Long: 92 02'10"W	337-289-7991	3H	3H44M	N	Y
South Cameron Memorial Hospital Level IV	70631	eole Hwy., Cameron, LA 47"N Long: 93 09'0.998"W	337-542-4111	2H	3H18M	N	Y

6. Special Medical Emergency Procedure

- In cases of emergency please contact 911.
- In the case of ANY injury, please seek medical attention then report the incident to the Safety Officer at 609-351-7148.
- Injury and illnesses shall be reported to your supervisor and then to your agency or employer.

7. Prepared by: (Medical Unit Leader) Karen Aguino	Date/Time 24 Sep 2017/1800	8. Reviewed by: (Safety Officer) Edward Primeau	Date/Time 24 Sep 2017/0900
MEDICAL PLAN	24 Sep 2017/1600		S 206-CG
(Rev.07/04)			

1. Incident Name		2. Operational	Period			Date / Time	R.A	EDIC	A 1 .	DI ANI
Hurricane Harvey ESF-10		From: continuou	. То				IVI			PLAN
Texas		From. continuou	s To	.				165	206 -	· EPA
3. Incident Medical Aid Stations- Bra	vo Brar	nch Pad Site				•				
Madical Aid Stations									Parame	edics
Medical Aid Stations			LO	cation				Ye	es e	No
Bravo Pad Site	2200 [Dorsett Street								Х
4. Ambulance Services	Ţ			······································						
Name		Address				Phone		Ye	Parame	edics No
City Ambulance	16911	Old Louetta Rd #6, Ho	uston, TX			911		Х		
5. Hospitals										
Name	Addres	ss	Travel Time		Phone	He	lipad	Burr	n Center	
			Air	Groun	nd	1 110110	Yes	No	Yes	No
Houston Methodist Hospital – Texas Medical Center		Fannin Street on, TX 77030	4 m	20 m	n	713.790.3311		Х		Х
6. Medical Emergency Procedures										
Poison Control Number: 800-222-122	_									
In cases of emergency pleaIn the case of ANY injury, p	lease se	ek medical attention					ficer at 60	9-351-7	′148.	
 Injury and illnesses shall be 	e reporte	ed to your supervisor	and then	to your	age	ncy or employer.				
7. Prepared by (Medical Unit Leader)		Date Time	8. Rev	viewed b	oy (S	Safety Officer)		Date		Time
Karen Aquino		09/24/17 1700 Edward Primeau					T	09/24/17	7 1700	

MEDICAL PLAN ICS 206 - EPA

1. Incident Name: Hurricane Harvey ES Texas	Hurricane Harvey ESF-10 From				perational Period (Date / Time) n: 25 SEP 2017/ 0700 To: 27 SEP 2017/ 0700					MEDICAL PLAN ICS 206-CG		
3. Medical Aid Stations: "C" Br	anch							•				
Name			Locati	ion			Contact #				amedics On site (Y/N)	
Neighbors Emergency Center	3	3330	Hwy 365 Port	Arthur, TX 7	77642	(409) 7	722-95	554		N	
Golden Triangle Emergency Center	803	5 M	emorial Blvd Po	ort Arthur, T	TX 77640	(409) 2	237-58	370		N	
			4. Trai	nsportation		•			•			
Ambulance Service			Addre	ss			Conta	act#			medics On rd (Y/N)	
Acadian Ambulance Servi	ce 3	3720	Corley St. Beau	umont TX, 77701 (409			9)980-7702			Y		
W Calcasieu Cameron Hospital		701	Cypress St. Sul	phur LA, 70	663	3 (337)527-7034			Y			
			5. H	lospitals								
Hospital Name	Hospital Name			Address Contact #			Trave	el Time Ground			Heli- Pad?	
Medical Center of Level IV	SETX		22555 Jimmy Johnson Blvd Port Arthur TX, 77640		(409)724	4-738	9 <5M	10M	N	0	Yes	
Christus SETX Outpatient County	Center I		8801 9 th Ave, Port Arthur TX, 77642		(409)724-3600 <5M		0 <5M	10M	N	0	No	
UTMB Galvesto Level II	n		901 Harbor Sic Galveston, TX	le	(409)772	2-950	5		Ye	es	Yes	
Christus St. Patrick H Level II (Dialysis Care a	•		524 Dr. Michael D Lake Charles, LA 7		(337)436	6-251	1		N	0	Yes	
Christus SETX St. Eliz Level III	abeth		2830 Calder St TX, 77702	Beaumont	(409)892	2-717	1 10M	20M	N	О	Yes	
6. Special Medical Emergency Any fatality or injury (greater t			nmediately report	to the Safety	Officer MS	ST1 Gre	eg Halte	er, 910-	-616-4	1782.		
7. Prepared by: (Medical Unit L MST1 Greg Halter	eader)		ate/Time Sep 2017 / 0800	8. Reviewed Ed Primeau	by: (Safety	Office	r)		ate/T 24 Sep		7/0800	
MEDICAL PLAN							ICS 2	206-C				

1. Incident Na Hurricane Hai	rvev – FSF 10 Texas	2. Operational Period (Date/Tir		DAILY MEETING SCHEDULE ICS 230-CG		
3. Meeting So	chedule (Commonly-held		o: 27 SEP 17 @ 0700			
Date/ Time	Meeting Name	Purpose	Attendees	Location		
	,	Day One)	ı		
0730	Operations Briefing	Present IAP and assignments to the Supervisors/Leaders for the next Operational Period.	Branch Directors, Div/Gru Sups., Task Force/Strike Team Leaders and Unit Leaders	Parking Lot		
0800	Unified Command Objectives Meeting	Review/ identify objectives for the next operational period.	Unified Command members	EPA MCP		
0830	ESF-10 Conference Call	UC discusses status/progress.	Unified Command	EPA MCP		
1030	Command & General Staff Meeting	IC/UC gives direction to Command & General staff including incident objectives and priorities	IC/UC, Command & General Staff	Meeting Area		
		Day Two)			
0730	Operations Briefing	Present IAP and assignments to the Supervisors/Leaders for the next Operational Period.	Branch Directors, Div/Gru Sups., Task Force/Strike Team Leaders and Unit Leaders	Parking Lot		
0800	Unified Command Meeting	Review objectives for the next operational period.	Unified Command members	EPA MCP		
0830	ESF-10 Conference Call	UC discusses status/progress.	Unified Command	EPA MCP		
1100	Tactics Meeting	Develop/Review primary and alternate Strategies to meet Incident Objectives for the next Operational Period.	PSC, OSC, LSC, RESL & SITL	EPA MCP		
1300	Planning Meeting	Review status and finalize strategies and assignments to meet Incident Objectives for the next Operational Period.	Determined by the IC/U	IC Meeting Area		
4. Prepared b	by: (Situation Unit Leade Gollnick	r)	Date/Tin 24 SEP 2	ne 2017 1800		
DAILY ME	ETING SCHEDULE			ICS 230-CG (Rev.07/04)		